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Building Leaders from Within: Building Loyalty and Leadership in a Time of Economic Growth

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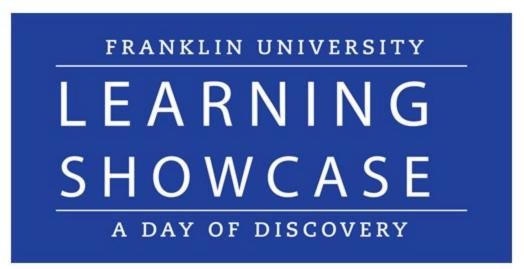
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Building Leaders from Within:



Building Loyalty and Leadership in a Time of Economic Growth

Labor Available Labor Needed

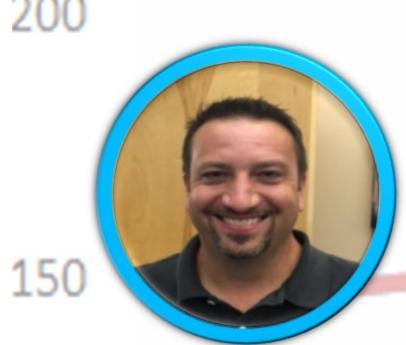
Romanoff Group

Abstract

Columbus, Ohio celebrates a 3.6% unemployment rate. With a construction boom and a lack of skilled workers, Romanoff Group attracts and maintains its talent by building from within and maintaining a relaxed and fun atmosphere. With approximately 200,000 construction jobs in Ohio, the company focuses on 200 multiple workplace initiatives that provides employees an opportunity to scale up their skills and capabilities from the field to the C-Suites. The data that the indicates average employee's with tenure Romanoff far exceeds average stay of 4.6 years as reported by the Bureau of Labor Forbes magazine Statistics. reports that talent development and the ability to have fun are two of the greatest indicators that employees will stay with a Romanoff Group company. understands the research that explains that monetizing rewards alone will not create the types of intrinsic motivation that leaders their results companies. Survey employees feel indicate that supported and satisfied with their growth opportunities and that leads to diminished transient employment.

Results

Mike Tingler (1996 to Present) Started from a HS career technical program as an Apprentice, then on to Electrician, Project Coordinator, Project Manager and Vice President of Operations for Romanoff Electric, Inc.



Chris Thompson

(1998 to Present) Started as a 4th year Apprentice then on to Electrician, Project Coordinator, Project Manager and most recently, Division Manager, Romanoff Electric Residential -Columbus.



Cost Savings of Internal Promotion vs. External Hire

Data based on current cost analysis from Romanoff Group



Jeremy Mender

(1999 to Present) Started as a 2nd year Apprentice then on to Electrician, Project Coordinator, Project Manager and most recently, Division Manager, Romanoff Electric Residential -Cincinnati.



Kristina Dudgeon

(2013 to Present) Started as a Project Admin, and most recently, Assistant Controller for RTEAM Management.



Company Culture

Survey results indicate what components employees feel contribute to our company culture

■ Employee Growth ■ Training Appreciation ■ Communication

Hypothesis

f a company promotes from within by identifying the skills of their current labor pool, then it benefits both the employee and the employer by demonstrating a commitment to employee growth while boosting morale and loyalty, adding value to the organization.

Key Findings

Benefits of promoting from within: Save on hiring costs Save money on compensation Better quality performance Lower Risk Shorter learning curve Improved morale and increased engagement Lower turnover

Discussion

from within inspires Promoting employees to grow, plus it enhances their drive to help create continued company successes. In addition, keeping key team members in-house promotes growth and guidance for them as well as a solid knowledge resource for their replacement to lean for guidance in the future. Continued benefits with regards to internal promotion is the commitment you demonstrate to your workforce that fosters loyalty and motivates employees to be more productive. This helps to develop an internal culture of recognition and trust in management. Your most talented workers will work harder with a positive outlook, knowing that there is a destination that they are working towards.



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